
STEPHEN G. BRAGAW, Ph.D.

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ACADEMIC APPOINTMENTS

<i>Washington and Lee University:</i>	Visiting Professor of Politics (2015-2016)
<i>University of Virginia:</i>	Lecturer in Politics (2016) Faculty, Sorensen Institute for Political Leadership, (2009-2012) Graduate Instructor & Teaching Assistant (1991-1994)
<i>Sweet Briar College:</i>	Carter Glass Professor, endowed chair (2011-2015) Professor of Government (2009-2011) Associate Professor (with tenure), (2003-2009) Assistant Professor (1999-2003)

ADMINISTRATIVE & LEADERSHIP APPOINTMENTS

<i>Sweet Briar College:</i>	Chair, Department of Government & International Affairs (2011-2015; 2006-2010; 2004-2005; 2002-2003) Center for Civic Renewal, Director (2003-2007), Associate Director (1999-2003) Faculty Chair, Southern Association of Schools Reaccreditation Institutional Leadership Team, (2009-2001)
<i>Commonwealth of Virginia</i>	Appointed member, Commission on Civics Education (2005-2008)

EDUCATION

<i>University of Virginia:</i>	Ph.D., Government, 2000 Master of Arts, Government, 1992
<i>Rensselaer Polytechnic Institute</i>	Master of Business Administration, 1990
<i>Wesleyan University</i>	Bachelor of Arts, College of Social Studies, 1988

SCHOLARSHIP & RESEARCH

Publications

“Rethinking Strategy in Higher Education: Liberal Arts Colleges and the Search for Sustainable Competitive Advantage in the Digital Age.” *Proceedings of the Eastern Academy of Management* (May, 2015).

“American Exceptionalism.” *American Governance*. Edited by Stephen L. Schechter (New York, Cengage, forthcoming 2015).

“Franklin Delano Roosevelt.” *American Governance*. Edited by Stephen L. Schechter (New York, Cengage, forthcoming 2015).

“Preferred Freedoms Doctrine.” *American Governance*. Edited by Stephen L. Schechter (New York, Cengage, forthcoming 2015).

“Thomas Jefferson and the American Indian Nations: Native American Sovereignty and the Marshall Court.” *JOURNAL OF SUPREME COURT HISTORY*, Vol. 31, No. 2 (2006): 155-180.

“*The City of Boerne: Two Tales of One City*,” co-authored with Mark Miller, in *American Lawmaking from an Interbranch Perspective*. Edited by Mark C. Miller & John Barnes (Washington: Georgetown University Press, 2004).

“The ‘Brooding Omnipresence’ in *Bush v. Gore*: Anthony Kennedy, the Equality Principle, and Judicial Supremacy,” co-authored with Barbara Perry. *STANFORD LAW AND POLICY REVIEW*, Vol. 13 (2002): 19-32.

“Teaching and Learning for Civic Engagement: The Sweet Briar College Experience,” coauthored with Barbara Perry. *FOCUS ON LAW STUDIES: TEACHING ABOUT LAW IN THE LIBERAL ARTS* 18: 11-13 (Fall 2002).

“Traditional Native American Law and Dispute Resolution.” *Legal Systems of the World*. Edited by Bert Kritzer. (Santa Barbara: ABC-CLIO, 2002).

“Elections of State Judges: An Overview.” *AMERICAN BAR ASSOCIATION’S INSIGHTS ON LAW & SOCIETY* 2:12 (2001).

Current Research

The Rise of the Almighty Dollar: Financial Crises and the American Constitution (book project in progress).

The constitutional convention created numerous legal and political barriers to prevent the national government from creating a national paper currency and an independent central bank. In *The Rise of the Almighty Dollar: Financial Crises and the American Constitution*, I examine how the constitutional, political and legal barriers preventing a strong national currency and an independent central bank were overcome by waves of reform following in the wake of severe financial crises. Financial crises had the effect of disrupting existing national party coalitions, paving the way for reforming presidents who reworked American money to build their new party coalition. The book focuses on how these reforms played out in challenges before the Supreme Court, giving a new look at the challenges to the Bank of the United States by Thomas Jefferson and Andrew Jackson, Lincoln’s introduction of paper money during the Civil War, the movement to create the Federal Reserve System by Woodrow Wilson, and the passage of the Bank Acts taking the country off the gold standard by Franklin Roosevelt during the dark days of the Great Depression. *The Rise of the Almighty Dollar* shows how unlocking the prohibitions against a strong flexible national currency---the “Almighty Dollar”---was the key to the rise of American power and the development of national state in the twentieth century.

Invited Lectures

“The Art of Money: The Dollar in Silver, Green, and Gold.” Lecture presented at the 2014 Distinguished Professor Series, Vero Beach Museum of Art, Vero Beach, FL March 5, 2014.

“John Marshall and the Cherokee Nation Cases.” Lecture presented at “The Legacy of Chief Justice John Marshall” conference sponsored by the John Marshall Foundation, Richmond, VA, October 2009.

“From Frontier to Melting Pot: Metaphors of Immigration in the development of the American state.” Lecture presented as part of series on “America: A Nation of Immigrants,” Gunston Hall Foundation, March 4, 2007.

“Shaded Media? The Strange New World of Electronic ‘Citizen Media’ and the Future of American Politics” UVA Center for Politics “How to Close the Red/Blue Divide in American Politics” Series for the Smithsonian Institution, Washington, D.C., May 12, 2005.

“Thomas Jefferson and the Native American Indian Nations: Native American Sovereignty and the Marshall Court” Supreme Court Historical Society Leon Silverman Lecture Series, Supreme Court of the United States, Washington, D.C., March 23, 2005.

“The Specter of ‘Big Brother’: Technological Change and the Constitution” Presentation at “Big Brother and You: Technology and Privacy Conference”, Virginia Polytechnic Institute and State University, March 27, 2003.

“Indian Sovereignty and the United States Supreme Court.” Presentation to the Falmouth Institute, Fairfax VA, (2001).

“The Court of the Conqueror: The Supreme Court, and the American Indian Nations” Presentation to the Liberty Lecture Series, Virginia Foundation for the Humanities and Public Policy, Gunston Hall Foundation, (2001).

“The Supreme Court in American Politics.” Public Leadership Education Network “Women and Public Policy” Seminar, Washington D.C., (2001).

“Equal Protection in the Rehnquist Court.” Presentation made for the Virginia Foundation for the Humanities & Public Policy, Irvington, VA, (1999).

“The Constitution, the Supreme Court, and the American Indian Nations: The ‘Reorganization Era,’ 1934-1980.” The Supreme Court Historical Society Institute for Constitutional Studies, Washington, D.C., (1999).

Presidential Oral History Project

Miller Center of Public Affairs, University of Virginia

Former Secretary of the Treasury John W. Snow (Bush 43), May 1-2, 2013.

Former Special Assistant to the President and Director, White House Domestic Policy Council John W. Bridgeland (Bush 43), October 2012.

Former Special Assistant to the President and Director, White House Office of Faith-Based and Community Initiatives John J. Dilulio, Jr. (Bush 43), October 2013.

Conference Papers

“Did you think I'd forgotten you?” Villainy, Conspiracy, and the Presidency in American Popular Culture.” Paper presented at the Annual Meeting of the Midwestern Political Science Association, (2015).

“Financial Crises and the Origins of Monetary Reform.” Paper presented at the Annual Meeting of the Midwest Political Science Association (2013).

“The Almighty Dollar and American Political Development.” Paper presented at the Annual Meeting of the Midwest Political Science Association (2012).

“Conquest and Frontier in American Political Development” Paper presented at the Annual Meeting of the Midwest Political Science Association Meeting, Chicago Illinois, April 2007.

“Indian Removal and American Political Development” Paper presented at the Annual Meeting of the American Political Science Association, Philadelphia, PA, September 2006.

“Thomas Jefferson’s Indian Policy: A Durable Shift in Governing Authority?” Paper presented to the Policy History Conference, sponsored by the Journal of Policy History, University of Virginia Miller Center for Public Affairs, Charlottesville, June 3, 2006.

“What if *Plessy* and *Lochner* were never overturned? Understanding the continuing legacy of *Lone Wolf v. Hitchcock* to American Indian Law.” Paper presented to the Annual Meeting of the American Political Science Association, Chicago IL, September 1, 2004.

“From the *Cherokee Cases* to *Employment Division v. Smith*: The Rise to Supremacy of the Court of the Conqueror.” Paper presented to the Annual Meeting of the Western Political Science Association, Portland, OR, March 11, 2004.

“The Rehnquist Court, Subnational Governments, and the Constitutional Politics of Sovereign Immunity.” Paper presented to the Annual Meeting of the Midwest Political Science Association, Chicago, IL, April 6, 2003.

“The Political Safeguards of Federalism and the ‘Nations Within’” Paper presented to the Annual Meeting of the American Political Science Association, Washington D.C., September 1, 2000.

“Models of Citizenship and Sovereignty in the Aboriginal Constitutional Politics of the United States and Canada.” Paper presented to the triennial meeting of the International Political Science Association, Quebec City, August 1, 2000.

“The Eleventh Amendment and the American Indian Nations: State Sovereign Immunity versus Reservation Governance in the Rehnquist Court.” Paper presented to the Annual Meeting of the Midwest Political Science Association, Chicago IL, April 27, 2000.

“States’ Rights in the Court of the Conqueror: The Marshall Court, The Cherokee Nation, and the Nullification Crisis of 1832.” Paper presented to the Annual Meeting of the Western Political Science Association, San Jose CA, March 26, 2000.

“Hawaiian Punch? The Implications of *Rice v. Cayetano* for American Indian Tribal Sovereignty Litigation.” Paper presented to the Annual Meeting of the Virginia Conference of Political Scientists, Richmond VA, December 4, 1999.

“Attitudinalism in the Court of the Conqueror: Tribal Governments before the Burger Court.” Paper presented to the Annual Meeting of the Southern Political Science Association, Savannah GA, November 4, 1999.

“Understanding the Evolving Federalism Jurisprudence of Justices Sandra Day O’Connor and Anthony Kennedy.” Paper presented with Prof. Barbara Perry to the Annual Meeting of the American Political Science Association, Atlanta GA, September 4, 1999.

“The Governors and Mayors as Intergovernmental Lobbyists of the Supreme Court.” Paper presented to the Annual Meeting of the American Political Science Association, Atlanta GA, September 3, 1999.

“The Habits of Democracy: Visions of democratic citizenship from Aristotle, James Madison, and Alexis de Tocqueville.” Presentation to the Virginia Citizenship Institute Summer Seminar, Charlottesville VA, June 2, 1999.

“Zoning the City on the Hill: The Lessons of *City of Boerne v. Flores* for American Public Law Litigation.” Paper presented to the Annual Meeting of the Law and Society Association, Chicago IL, May 30, 1999.

“Of Bottled Water and Nuclear Waste: Defining the Outer Limits of State Sovereignty in *New York v. United States of 1946 and 1992*.” Paper presented to the Annual Meeting of the New England Political Science Association, Providence RI, April 30, 1999.

“Federalism’s Legal Defense Fund: The Intergovernmental Lobby and the U.S. Supreme Court, 1982-1997” Paper presented to the Annual Meeting of the Midwestern Political Science Association, Chicago IL, April 15, 1999.

“Intergovernmental Relations in the Court of the Conqueror: The States versus the Nations in the Rehnquist Court.” Paper presented to the Annual Meeting of the Western Political Science Association, Seattle WA, March 26, 1999.

“The Zoning of the First Amendment: The Implications of *City of Boerne v. Flores* for State and Local Governmental Litigation Strategies.” Paper presented to the Annual Meeting of the Virginia Political Science Association, Lexington VA, December 5, 1998.

“Public Choices and the Capacity to Govern.” Paper presented at the Annual Meeting of the North Carolina Political Science Association, Boone NC, April 3, 1998.

“The Intergovernmental Lobby and the U.S. Supreme Court.” Paper presented to the Annual Meeting of the American Political Science Association, New York NY, September 1, 1994.

Honors

Sweet Briar Kenmore Fellowship, 2012-2013, 2009-2010, 2006-2007, 2003-2004, 2000-2001.

Finalist, Supreme Court Fellows Program, 2004.

Mednick Fellowship, Virginia Foundation of Independent Colleges, AY 2000-2001.

“The Governors and Mayors as Intergovernmental Lobbyists of the Supreme Court.” Runner-up “Best Paper” presented to the 1999 Annual Meeting of the American Political Science Association, Federalism and Intergovernmental Relations Section.

Supreme Court Historical Society Institute for Constitutional Studies Summer Seminar Invited Participant, "Topics in Twentieth Century American Constitutional History," June 13-27, (1999).

Supreme Court Historical Society Seminar Invited Participant, "Teaching American Constitutional History," (1999).

DuPont Foundation Dissertation Research Fellowship.

Scholarly Service

C. Herman Pritchett Book Prize Committee, Law and Courts Section of the American Political Science Association, 2007-2008.

Program Committee, Western Political Science Association, Section Chair for Politics and History, 2004-2005.

Media

Frequent commentator on Virginia and national politics on radio (WLNI) and television (WSET), as well as contributor and call in show guest on Virginia, Wisconsin, and Minnesota Public Radio on national political affairs, the Supreme Court, and legal issues. (1998-present)

Election night in-studio commentator, WSET ABC-13, (Lynchburg, VA) 2007, 2008, 2010, 2011, 2012, 2014.

TEACHING AND CURRICULUM DEVELOPMENT

Washington and Lee University (2015-2016)

3/3 load in Politics Department: American Political Thought; Constitutional Law; Introduction to American Government; Introduction to Political Theory.

University of Virginia (2016; 2009-2012; 1991-1994)

Lecturer in Politics Department: U.S. Congress; Business, Government, and the Economy (Spring 2016)

Taught summer term public policy seminar for the Sorenson Institute for Political Leadership College and High School Leaders Programs. (2009-2012)

Graduate Instructor and Teaching Assistant (1991-1994).

Sweet Briar College (1994-2015)

Taught a 3/3 load in political science and business departments.

Political Science: Introduction to American Government; Constitutional Law; Civil Liberties; American Political Thought; Presidency; U.S. Congress; Parties & Interest Groups; Introduction to Political Science; Western Political Thought; Media and Politics.

Law & Society: Legal Theory & Public Policy; Politics of Legal Order; Social Movements & the Law; Foundations of Law & Society.

Business: Strategy; Business, Government and the International Economy; History of Financial Crises.

First Year and Honors Seminars: Native Americans and the Constitution; American Politics and Popular Culture; The Supreme Court in its Political Environment.

Advising: Advised eleven successful senior theses.

PROGRAM AND PERSONNEL MANAGEMENT EXPERIENCE

Chair, Department of Government and International Affairs (2011-2015, 2006-2010; 2004-2005; 2002-2003)

Responsibilities: Led department of four tenure lines and one adjunct position for twelve years, with enrollments and majors regularly in the top five departments institutionally.

Accomplishments:

- Submitted and managed twelve balanced program budgets while reprioritizing program budgets to support faculty development and departmental strategic objectives.
- Increased faculty diversity in hiring and promotion by leading two searches (tenure track and DuPont Faculty Fellow) that diversified department.
- Initiated and led departmental strategic planning process instituting best practices in outcomes assessment, advising, and budgetary management.
- Coordinated and executed three tenure track searches and tenure review processes, as well as over a dozen and a half adjunct and short-term searches.
- Actively engaged in over a dozen faculty, staff, and athletics searches for other departments as well as staff positions.
- Participated in institutional denial of tenure and faculty misconduct review panels, as well as faculty termination.
- After announced closure of Sweet Briar College on March 3, 2015, successfully placed all departmental faculty members at good institutions. Successfully placed most departmental majors at good institutions by aggressively contacting institutions on behalf of the students.

Center for Civic Renewal, Associate Director (1999-2003), Director (2003-2007)

Responsibilities: Co-founder of civic engagement program at Sweet Briar as part of Capital Campaign launched in 1999. Developed and coordinated service learning and internship programs in public affairs and law related education, as well as major campus speaker programs and lecture series. Obtained \$165K in grants for service learning and civic engagement programs.

Accomplishments:

- Submitted nine balanced annual budgets.
- Managed full time grant funded staff coordinator (2003-2006) as well as student assistants.
- Organized and managed pre-law, Washington DC, and politics/policy internship programs, advising students in obtaining internships. Academic advisor to over seventy-five student interns.
- **Advising:** Advised two students successfully through the Harry S. Truman Fellowship process, one student through Fulbright and another student for the Boren Scholarship. Advised one student to Rhodes Finalist status.
- Worked with the VPAA/Dean to create an External Grants and Awards Committee to develop students for highly competitive national and international post-graduate fellowships and scholarships.

- Served on the Jack Kent Cooke Foundation Graduate Fellowship Selection Committee for five years (2004-2009), and the James Madison Memorial Foundation Fellowship Selection Committee. (2002)
- **Development & Grants:** Earned a four year contract totaling \$100K from the Center for Civic Education to run the “Project Citizen” secondary school public policy curriculum, building the program up to over one hundred middle schools in the state reaching 3000 students before transitioning the program to James Madison University. (2004-2008)
- Won a contract of \$50K from the Center for Civic Education to run a national teacher education institute focusing on the civic principles of the American founding. (2005)
- Secured several small grants totaling \$15K the Youth for Justice consortium to support law-related education efforts in Virginia. (2003-2007).
- Spoke on behalf of the Center for Civic Renewal as part of “For Her World” campaign and the Alumnae Office in Washington, Richmond, Boston, New Orleans, Chicago, Denver, Dallas, Phoenix, Portland, San Francisco, and Paris, France. (2003-2006)
- **Campus Speakers and Symposia:** Designed and taught three “Alumnae College” programs, hosted at Sweet Briar and in Paris, France. (2003-2004)
- Organized symposia and major speakers programs: Race & American Politics, Spring 2003; The Law & You, Fall 2002-Spring 2003; Religion in the Public Square Fall 2002; Civil Liberties in Time of War Fall 2001- Spring 2002; 271*: The Future of American Politics After the Perfect Storm, Spring-Fall 2001; Civic Renewal in America, Fall 2000-Spring 2001; Technocracy in America 2000, Fall 1999-Fall 2000.

Director, Classroom Technology Upgrade Project (2011-2014)

Responsibilities: Appointed by President Jo Ellen Parker to lead \$640K initiative for technology upgrades to sixteen classrooms in four different buildings (three with historic landmark designations).

Accomplishments:

- Project finished on schedule and in budget and without the loss of any instructional days. Convened and led steering group composed of heads of Physical Plant, Registrar, Purchasing, and Information Technology to prioritize needs, schedules, and implementation.
- Forged consensus by creating “design teams” of faculty and students from different disciplinary areas that identified the rooms and challenged established patterns and uses, and using social media platforms to let students vet aesthetic style design options.
- **Development:** Collaborated with Development Office on grants, fund raising and donor relations for the project, with budget coming from \$320K in donor matches to foundation grants of \$320K.
- Participated with President Parker in a successful \$1M Leadership Gift “Ask” to create a faculty development technology/Digital Humanities fund, and an additional technology upgrade project (funds later diverted to different project by donor and president).
- Secured grant from DuPont and launched successful series of faculty technology and Digital Humanities workshops.

LEADERSHIP, CONSULTING, AND LOBBYING EXPERIENCE

Member, Commission on Civics Education, Commonwealth of Virginia, (2005-2008)

Responsibilities: Appointed by Speaker of the House of Delegates to a three year term on the Commission on Civics Education, charged by state law to do a comprehensive review of civics education in Virginia’s public schools and curriculum.

Accomplishments:

- After co-leading the Virginia Delegation to the 2004 Congressional Conference on Civic Education, formed a coalition that successfully lobbied the state legislature to pass HB 1761, creating the Virginia Commission on Civics Education; participated in bill signing with Governor Mark Warner.
- Testified before budget subcommittee of the state legislature, and worked closely with senior legislators on the House of Delegates and Senate education committees, members of the Governor's education staff, and senior policymakers in the Department of Education.
- Led subcommittee examining teacher certification standards and participated on subcommittee on curriculum review; led subcommittee on "Civics Education Week and Civics Summit."
- Participated in the comprehensive review with staff of the Department of Education of the statewide Standards of Learning tests and curriculum standards for civics and social studies, as well as teacher licensure criteria.
- Drafted HB 627 creating "Civics Education Week," and chaired committee creating "Civics Summit 2007" bringing together primary and secondary educators, legislators, media, and the public to the Capitol (now an annual event).

Consultant, Amherst County Strategic Development Plan Team (2012)

Responsibilities: Developed a strategic business development plan for Amherst County, VA as a hired consultant together with Sweet Briar Business Department Chair Professor Tom Scott.

Accomplishments:

- Designed and executed and analyzed public survey data.
- Led several public focus group sessions to guide process.
- Testified before County Board of Supervisors.
- Convened multiple public workshops for key decision makers and local leaders.
- Implementation of plan included initiation of successful farmer's market and increased interactions between college and town.

FINANCE, STRATEGIC PLANNING, & ASSESSMENT EXPERIENCE**Retention & Quality of Experience Working Group / "Think-Tank" (2013-2014)**

Responsibilities: Appointed by President Parker to be a member of small multi-disciplinary team of faculty, Student Affairs, and Institutional Research staff to challenge existing strategic and operational thinking and initiate new approaches to improving student retention.

Accomplishments:

- Improved retention by seven percent in first year as a direct result of measures proposed and implemented by Think-Tank.
- Drafted strategic memo "Authentic Sweet Briar" which focused retention efforts on maximizing student experience and support at intersections of academic and residential life experiences.

Faculty Chair, SACS Institutional Leadership Team (2009-2011)

Responsibilities: Appointed by President Muhlenfeld to the Southern Association of Colleges and Schools (SACS) steering group for the College's successful decennial accreditation review.

Accomplishments:

- Led Quality Enhancement Project (QEP) selection committee, shepherded initial selection of QEP for a summer reading program into a first year seminar program.
- Worked closely with Director of Institutional Research on successfully framing and executing the narratives and institutional responses.

Faculty Senate & President's Planning Committee (2008-2010)

Responsibilities: Elected chair of the Faculty Senate Budget Committee, serving as liaison with VP for Finance and the faculty; met twice a year with the Executive Committee of the Board of Directors to discuss the College's agenda, finances, and advocate for faculty needs. Member of Board of Directors' Committees on Finance and Endowment. Member of the Planning Committee, composed of the Senate, the Senior Staff and two successive presidents, reviewing at a line item level the development of the College's budget during a period of staffing and program reductions.

Accomplishments:

- Transformed communication between faculty and administration over financial issues at the height of the turmoil of 2008 by writing detailed reports and made extensive presentations to faculty explaining endowment management and asset allocation credited by both presidents as being instrumental in positively reshaping faculty attitudes about the endowment.
- Participated in decision making over the institutional budget; endowment spending policies setting of tuition/discount rate; approval of a new campus-wide wireless network infrastructure; and debt portfolio risk analysis review; overseeing the management of \$90M endowment spread over three management bodies; evaluating policy on asset allocation risk analysis; hedge fund due diligence; real estate portfolio management; cash management; and implications of changes in the Uniform Prudent Management of Institutional Funds Act (UPFIMA).

BOARD OF DIRECTORS EXPERIENCE

Sweet Briar College Board of Directors

Finance Committee (2008-2010, 2013)

Investments Committee (2008-2010)

Educational Programs Committee (2013-2015)